Sembcorp's Green Hydrogen (GH) and Green Ammonia (GA) Ambitions in VOCPA

01st August 2025



Prepared by: Green Infra Renewable Energy Farms Private Limited

(100% subsidiary of Sembcorp Green Hydrogen India Pvt. Ltd.,)



Sembcorp Industries at a Glance

Our Strategic Focus

Drive **Energy Transition**



Energy generation portfolio of **26.1GW**, including **18.0GW** of renewables assets

Operating across

11 countries

Our Business Segments



Gas and Related Services

- Importer of piped natural gas & liquefied natural gas
- Utility-scale power generation and cogeneration
- · Steam generation
- Distributed energy generation



Renewables

- Wind
- Solar
- Hydro
- · Energy storage systems



Integrated Urban Solutions

- Urban: Integrated townships | Industrial and Business space
- Water: Industrial water treatment & supply | Desalination & water reclamation
- Waste-to-resource: Energy-from-waste



Decarbonisation Solutions

- Renewables import
- Low-carbon feedstock
- GoNetZeroTM



Driving Energy Transition with a Diversified Renewables Portfolio

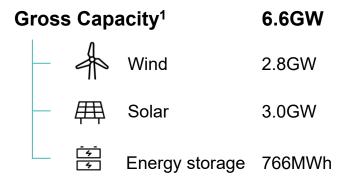


^{*} Energy storage systems measured in GWh. Includes acquisitions pending completion



¹ Source: GlobalData January 2025. Includes China, India, Middle East (Saudi Arabia, Oman) and Southeast Asia (Singapore, Vietnam, Indonesia, Philippines)

India Renewables Footprint

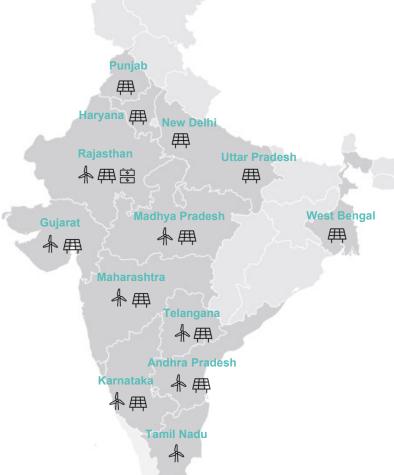


75 projects **13** states

¹Total gross capacity assumes 100% ownership of assets, including projects secured and under construction. Energy storage capacity is presented in MWh

Legend

Wind Solar Energy Storage





LONG-TERM GROWTH OPPORTUNITIES

Decarbonising our Portfolio through Low-carbon Partnerships across Hydrogen, Ammonia, SOFC and CCS





600 MW

Hydrogen-Ready Power Plant

100 ktpaGreen Hydrogen
Production / Export











Bloomenergy[.]

Solid oxide fuel cell (SOFC)
Forming Energy Server

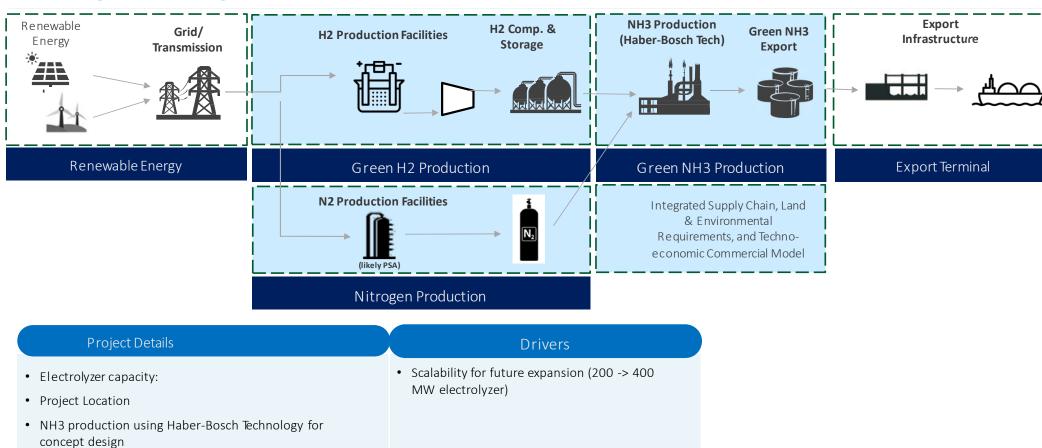
Exploring CCS Partnerships





Project - Objectives and Drivers

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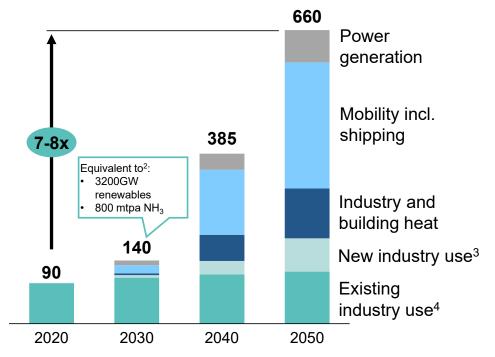


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Hydrogen a Key Enabler for Energy Transition

Hydrogen Demand by Segment

million tonnes H₂ p.a.¹



Source: Hydrogen Council; McKinsey Hydrogen Insights; BNEF 2023 Hydrogen Levelized Cost Update

- 1. Includes demand for grey, blue and green hydrogen 2. Assuming 23GW per 1MT of green hydrogen
- 3. E.g. DRI-steel, and BTX (Butene, Toluene, Xylene polymers) 4. E.g. refining, ammonia and methanol production
- 5. IEA net zero scenario with 340 EJ final energy demand in 2050. HHV assumed. Excluding power

Rapid demand projected for hydrogen

- 660 million tonnes (MT) of hydrogen (H₂) required per annum in 2050 for net zero
- 22% of global energy demand⁵
 by 2050
- Strategic pathway for Singapore to diversify future energy mix and decarbonise power sector



Sembcorp Has a Credible 'Right to Play'

Rer	Renewables			Electrolyser	Carrier	Infrastructure		End-use	
Wind Sc	olar	₩ BESS		Alkaline / PEM	NH ₃ / LOHC / CH ₄ / LH ₂	Shipping	Power	Industries	Mobility



18.0GW¹ **of wind, solar, hydro and BESS capacity**Ability to deliver high productivity renewable energy at low LCOE



Presence in the right markets

India, China, Middle East – good renewables resource, supportive government policies, export-oriented infrastructure



Ability to drive green H₂ demand

Capability and systems to handle hydrocarbons

Well-positioned to act as a demand off-taker and aggregator as one of the largest importers of natural gas



¹ Gross renewables capacity as of Jun 2025, including acquisitions pending completion. Energy storage capacity is presented in MWh

Positioning Sembcorp for Growth in Green Hydrogen

Create optionality for cost-competitive, Prepare to secure long-term offtake scalable supply **Singapore** Own supply: NH₃ India NH₃ usage: **JV Opportunities:** CCGT retrofitted to ammonia firing Green ammonia Oman | Australia | China Carbon Intensity Marine bunkering customers (tCO₂e/tNH₃) < 0.2 H₂ (after cracking): Sembcorp's 600MW hydrogen-ready CCGT NH₃ Industrial customers Procure from third Blue ammonia party producers Carbon Intensity (tCO2e/tNH3) Other markets (demand by 2030) 0.3 - 0.9Procure piped green / blue hydrogen: Hydrogen Japan Korea EU Carbon Intensity Indonesia | Malaysia (kgCO₂e/kgH₂) 3 mtpa 3 mtpa 3 mtpa Green: < 2.0 Blue: <4.0 ¹ BloombergNEF



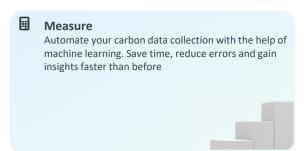
GoNetZero[™] Aims to Provide a Range of End-to-end Solutions to Address our Customers Net Zero Requirements

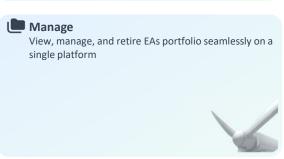
GoNetZer Connect













Challenges to GH2/ NH3 Plants

Technology

- ☐ H2 production to follow RE generation
- ☐ Transport of RE power- Availability of Green Corridor
- ☐ Challenge in securing good RE sites
- Better Electrolysis Technology need to Mature for MW scale deployment

Commercial

- Electrolyser Market need to establish and mature for cost competitiveness
- Wind Power need to get in par with solar
- BESS technologies need to scale with raw material availability.
- Infra structure upgradation for GH2 systems manufacturing.
- Conducive environment for GH2 Business with established off takers
- Competition of GH2 with other stream H2 with environment tech



Expected Initiatives from Various Agencies

Regional Power Grids

With full suite of renewable energy options Wind Hydro Solar Battery

Collaborating with Partners

- Accelerate establishing Green
 Corridor in the Power Grid
- Land Allocation and water provision
- Consolidating all regulatory requirement.
- Extend helping hand to connect with abroad markets.



Thank You



